

# The Decision Uncertainty Toolkit

**Presented by: Marie Betsy Varughese**

Senior Principal Mathematical Modeler, Institute of Health Economics

**Megan Wiggins**, Ellen Rafferty, Jeff Round, Sasha van Katwyk, **Erin Kirwin**



INSTITUTE OF  
HEALTH ECONOMICS  
ALBERTA CANADA

# Funding Acknowledgements

- Canadian Network for Modelling Infectious Diseases (CANMOD)
- One Society Network



# Models were an important part of decision making during the COVID-19 response internationally



The NEW ENGLAND  
JOURNAL of MEDICINE

WRONG BUT USEFUL

## Wrong but Useful — What Covid-19 Epidemiologic Models Can and Cannot Tell Us

Inga Holmdahl, S.M., and Caroline Buckee, D.Phil.

Successes

Challenges

THE UPSHOT

The New York Times

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## What 5 Coronavirus Models Say the Next Month Will Look Like

By [Quoctrung Bui](#), [Josh Katz](#), [Alicia Parlapiano](#) and [Margot Sanger-Katz](#) April 22, 2020

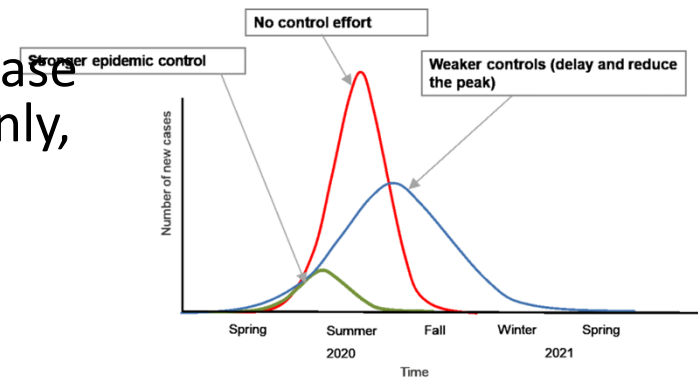
In the last few weeks, we've all become a little more familiar with epidemiological models. These calculations, which make estimates about how many people are likely to get sick, need a hospital bed or die from coronavirus, are guiding public policy — and our expectations about what the future holds.

# Successes and Challenges

- The explicit use models for decision making on such a large scale.
- Huge opportunity for evidence-informed decision making.
- Not all decision makers were prepared to interface with modellers, and vice-versa.
- When there are gaps in the communication of model assumptions and uncertainty, the results of models are difficult to interpret for decision makers.

# Why are we doing this? The Problem

- Decision makers are typically provided infectious disease (ID) models in many forms, some with mean values only, mean values with some uncertainty bands, and/or scenarios.
- Means do not provide information about outcome uncertainty and therefore risk.
- Important for skewed distributions such as cases, hospitalizations, or deaths.
- Essentially, decision makers can be unaware of the risk associated with alternative policy options, and/or without tools to consider this risk.

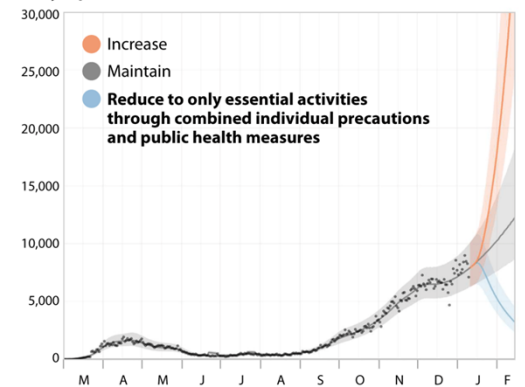


<https://www.canada.ca/en/public-health/services/publications/diseases-conditions/covid-19-using-data-modelling-inform-public-health-action-april-28-2020.html>

## CANADA'S COVID-19 SCENARIOS

A look at the federal government's long range forecast for the COVID-19 epidemic if individuals increase, maintain or decrease their current rate of contacts:

Daily reported cases if we \_\_\_\_\_ our current rate of contacts



SOURCE: PUBLIC HEALTH AGENCY OF CANADA

THE CANADIAN PRESS

<https://www.cbc.ca/news/politics/phac-modelling-covid19-1.5874530>

# Some Types of Modeling Uncertainty

- Structural assumptions i.e., SIR or SEIR , how many vaccine compartments? - model selection methods (Portet, 2020)
- Parameter assumptions: i.e., one-way sensitivity, probabilistic sensitivity analysis or PSA, partial rank correlation coefficient (PRCC) methods etc. of known, unknown, and/or estimated parameters
- Decision uncertainty: e.g., scenarios, what should we do? Risk tolerance i.e., scenario A is under a threshold, but 95% UCL is very high versus scenario B is over the threshold, but 95% UCL is not as high?

# What are we doing? The Aim

- Adapt and build from health economics methods to characterize, visualize, and communicate decision risk, for infectious disease models.
- Develop the ‘Decision Uncertainty Toolkit’ in partnership with decision makers and ID modellers
  - Visualization tools
  - New measures of risk
  - R bookdown document with standard description text and codes (living repository)

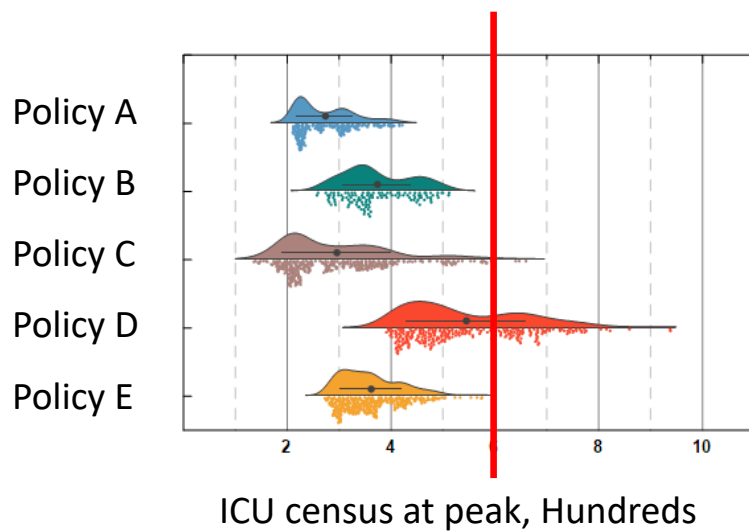
# The Decision Uncertainty Toolkit

Visualizations, Risk Measures, & Descriptions

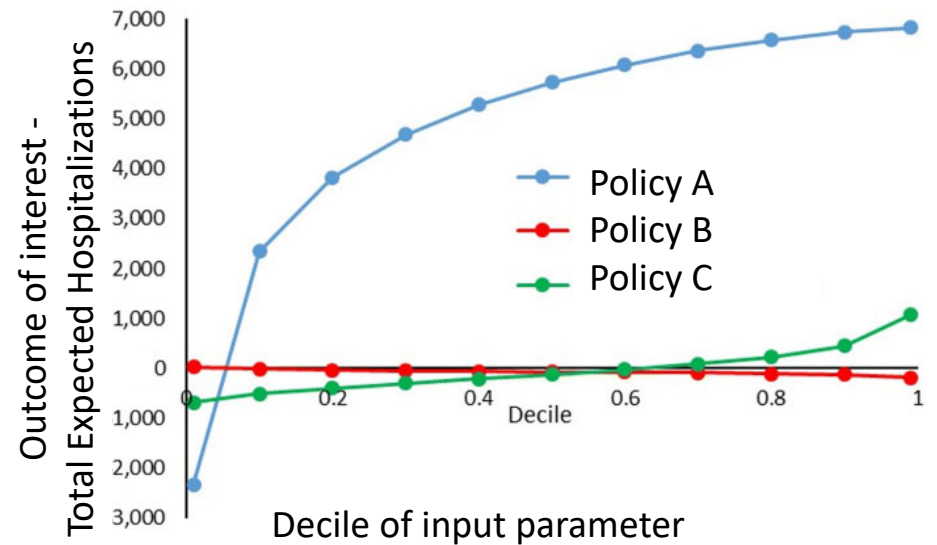


# Part 1: Visualizations I

## Raincloud Plots



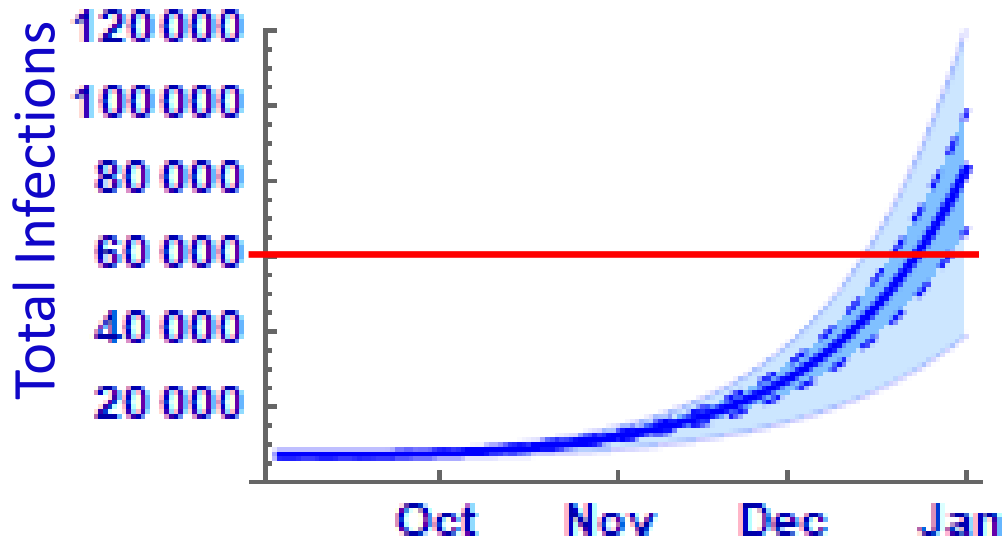
## Probabilistic one-way sensitivity



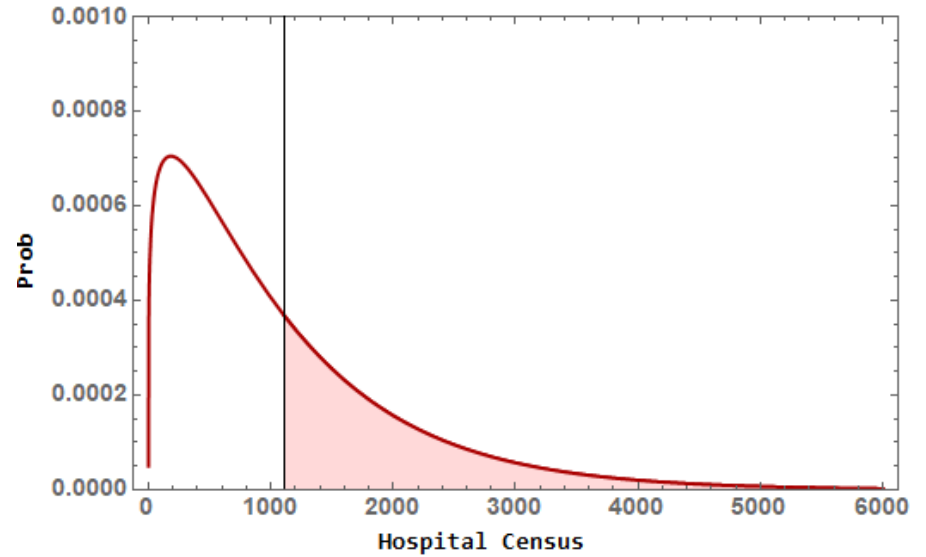
<https://link.springer.com/article/10.1007/s40273-019-00869-3>  
<https://www.originlab.com/www/products/GraphGallery.aspx?GID=599>

# Part 1: Visualizations II

## Fan Plots



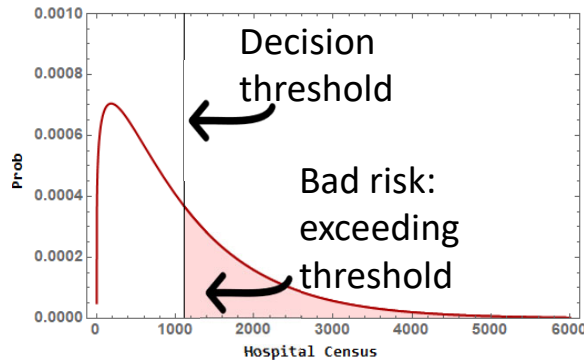
## Risk Shading



## Part 2: Risk Measures I

- Work with decision makers to define policy thresholds that can be used to measure risk **across scenarios**
- Evaluate uncertainty in outcomes relative to these thresholds
  - Quantitative risk measures
  - Relative comparisons across scenario alternatives
  - Cumulative threshold (risk over time)

# Part 2: Risk Measures II



Quantitative risk measure

$$Expected Risk = \left[ \sum_{n=1}^N (\max(D, O) - D) \right] / N$$

D = decision threshold, O = observed outcome, N = #simulations

- Interpretation of risk value is easier with a relative comparator (ex. what does a value of 370 mean?)
  - Define a 'baseline' comparator and calculate relative values
  - Ex. baseline risk is 500, scenario risk is 370
  - $(370-500)/500 = -0.26$ , **so risk is reduced by 26%**
- What about over time? Bad outcomes can persist
  - Sum the risk measure over fixed time period
  - Dynamic threshold value or weights

# Part 3: Descriptions

## Descriptions of toolkit elements

- Standard descriptions and examples for each toolkit element
- Aim is to use common or example language that has been supported by decision makers through engagement

## Descriptions of approaches to uncertainty

- ID modellers use methods to communicate uncertainty e.g. 95% CI bands.
- Aim is to describe different approaches to communicating uncertainty that is supported by modelers through engagement

# Example Decision Scenario

# Example: Decision Scenario

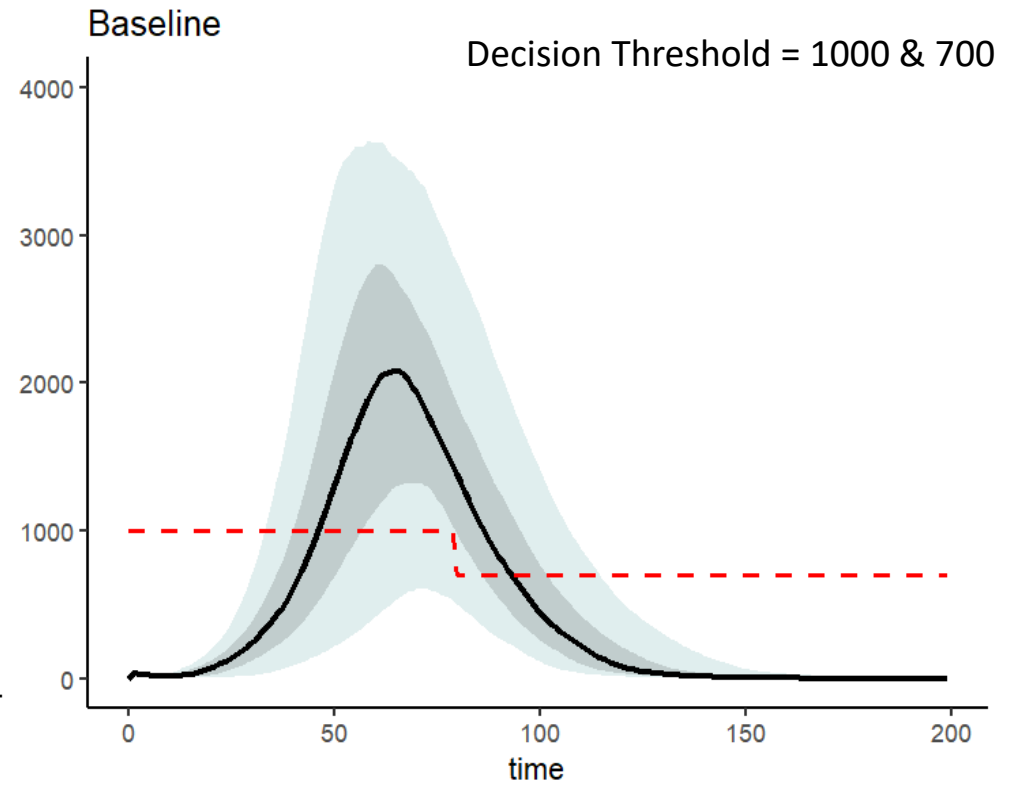
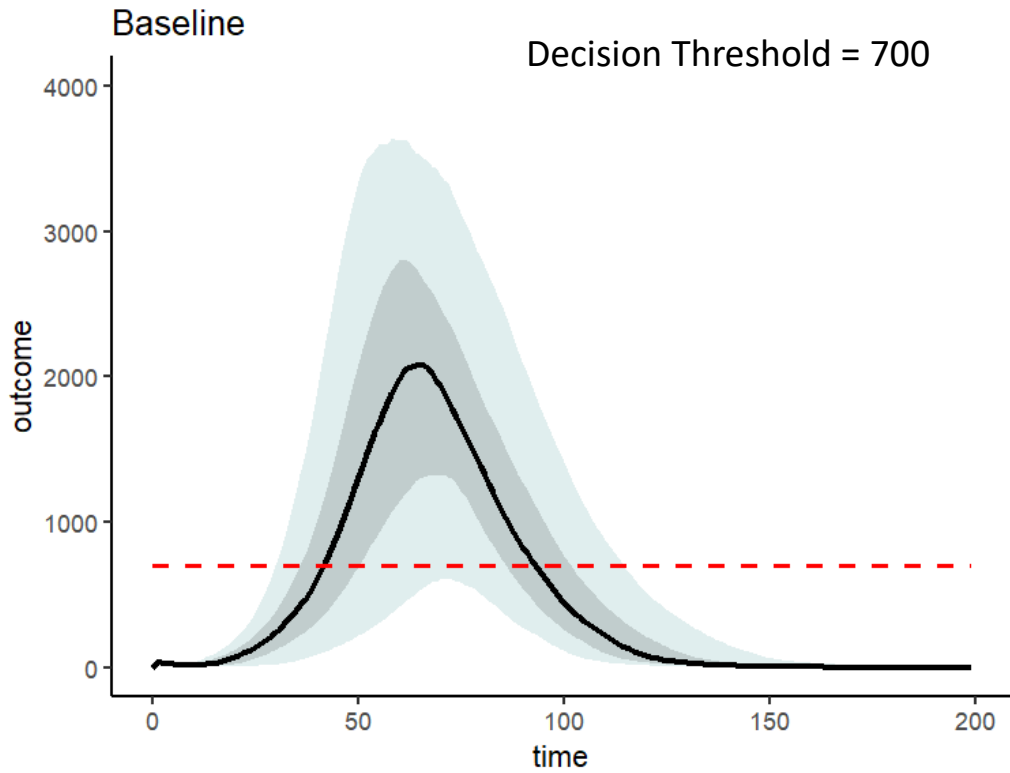
Decision maker is selecting between multiple policies:

- A. Baseline – do nothing
- B. Intervention 1 – e.g., close schools
- C. Intervention 2 – e.g., mandatory masking
- D. Intervention 3 – e.g., close schools + mandatory masking

Policy target: keep hospitalizations under 700 (capacity maximum)

**Note:** All these graphs are synthetic simulations and used for illustration purposes only

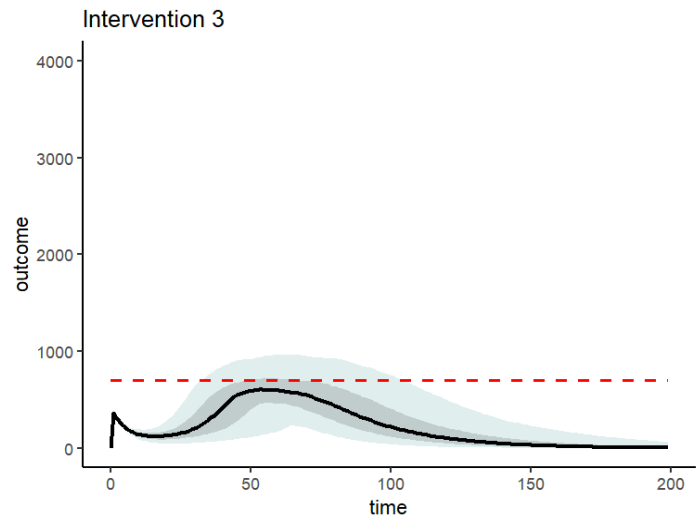
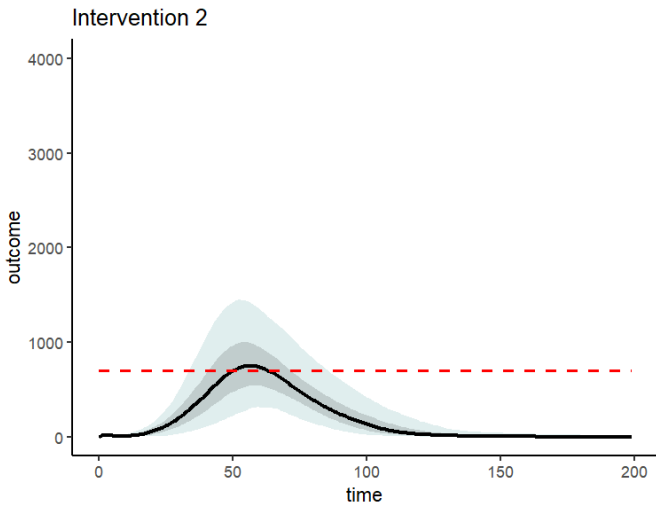
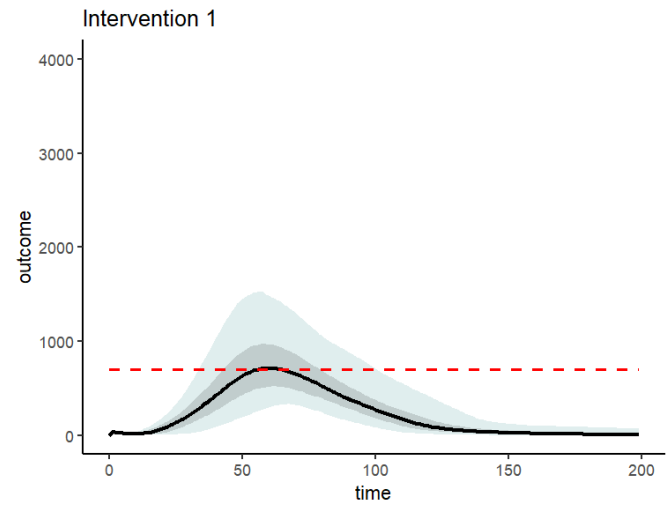
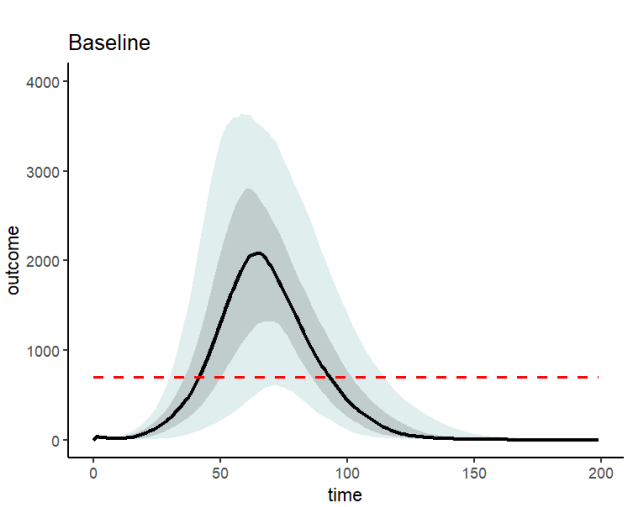
# Decision Uncertainty Toolkit Example Plots



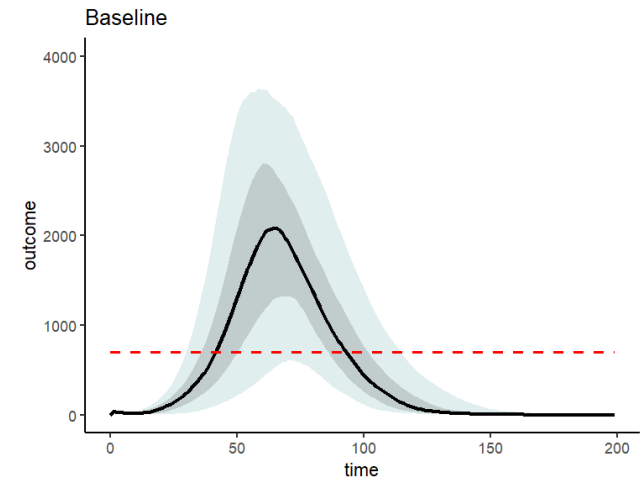
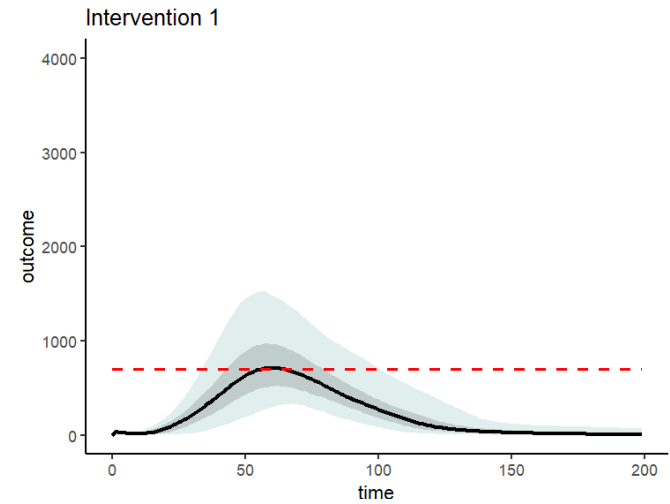
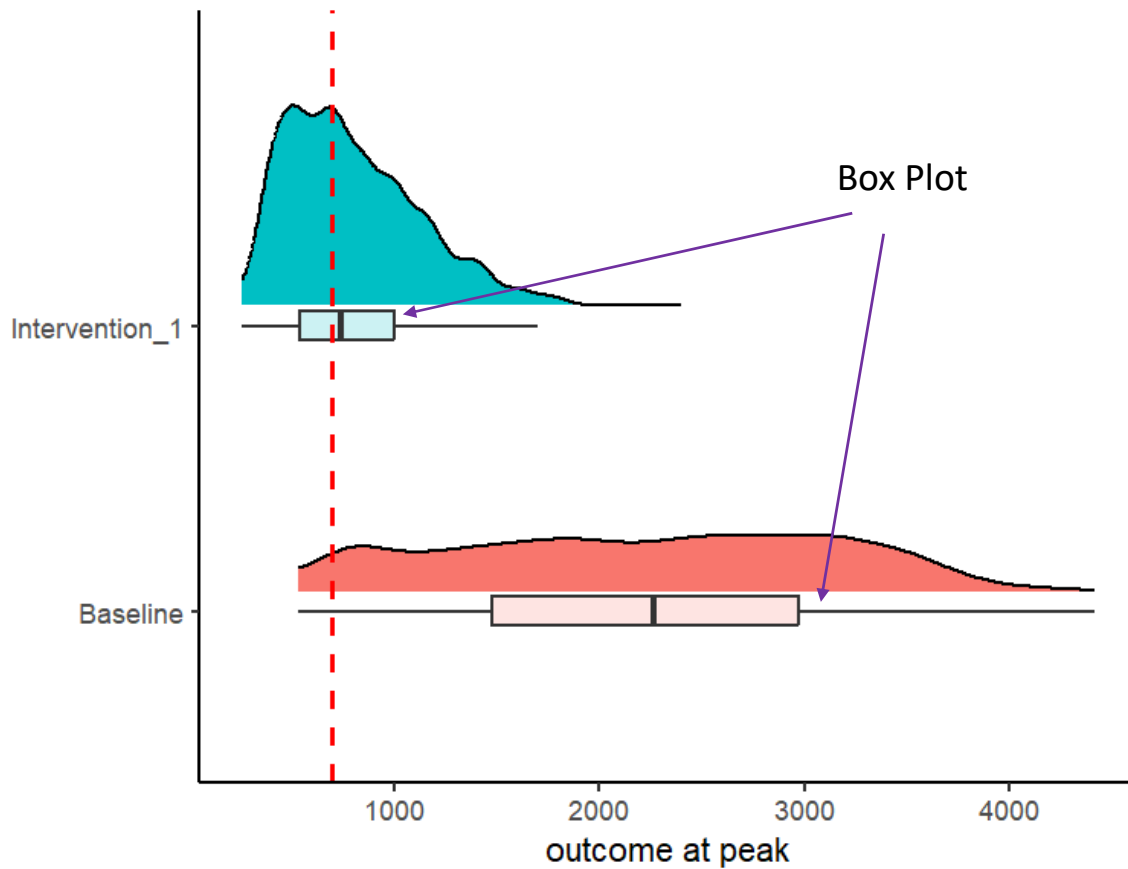


# Decision Uncertainty Toolkit Example Plots

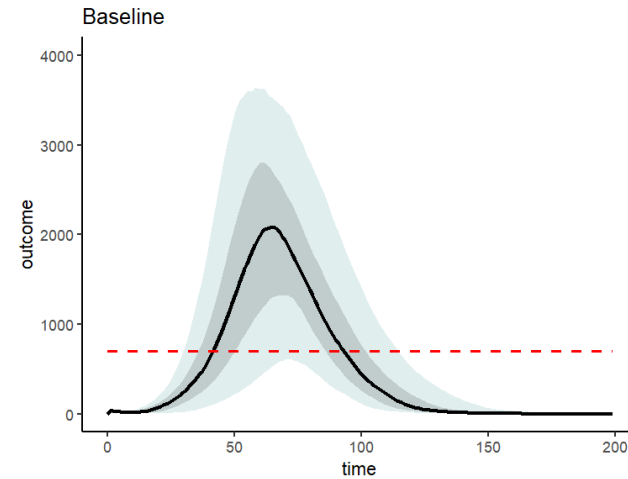
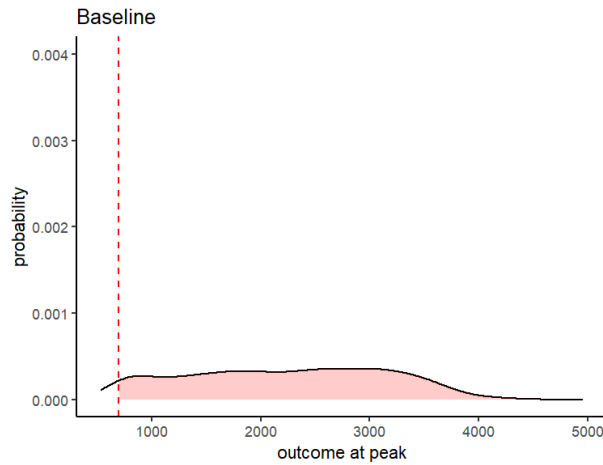
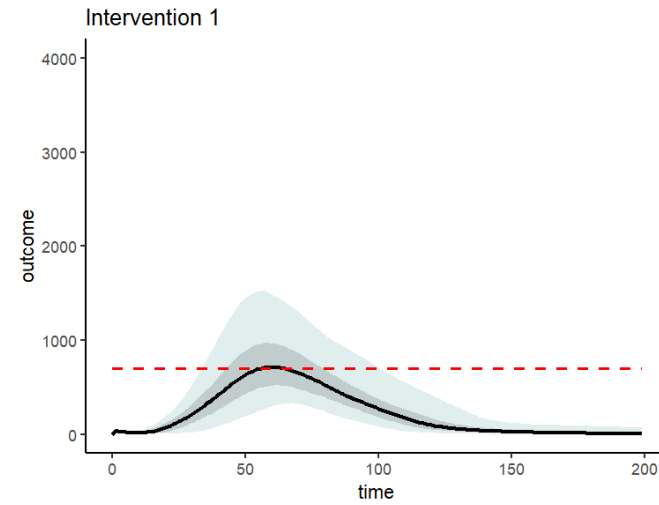
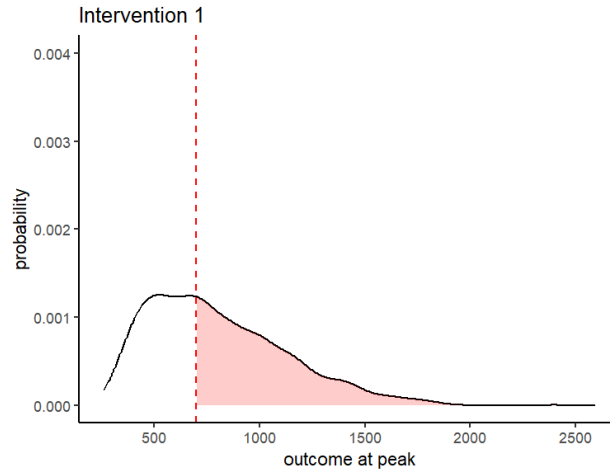
Decision Threshold = 700



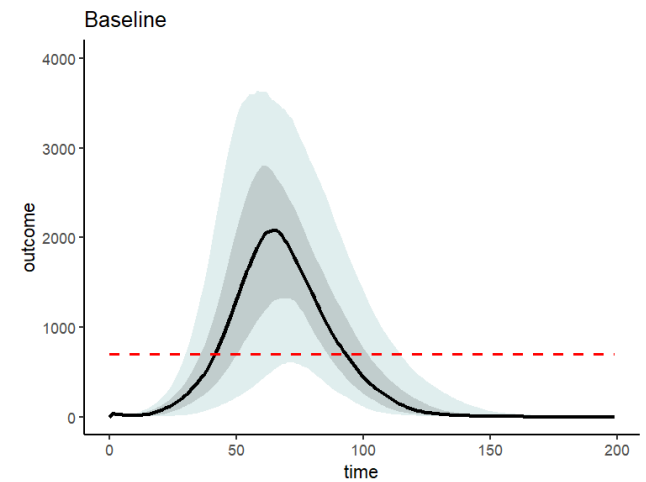
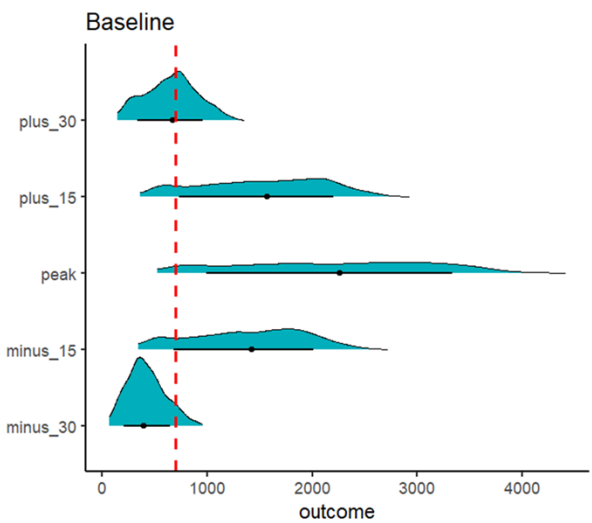
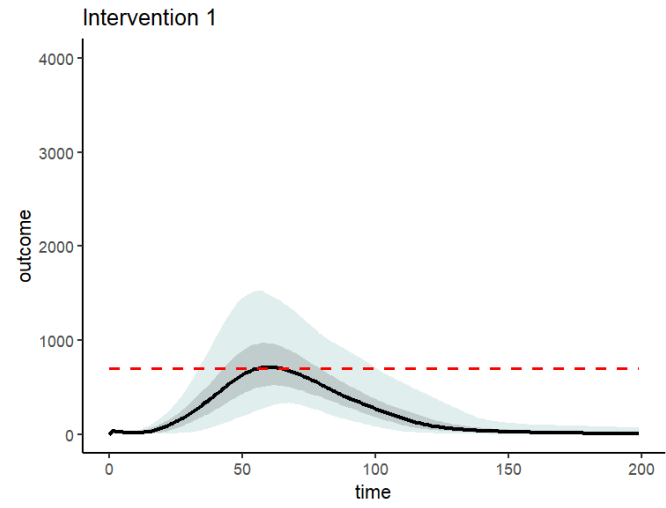
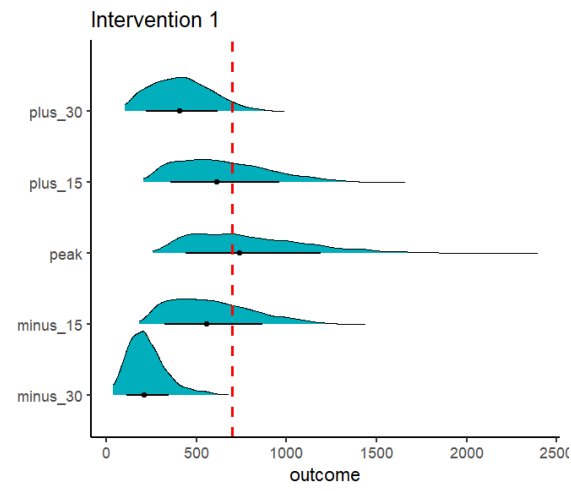
# Decision Uncertainty Toolkit Example Plots



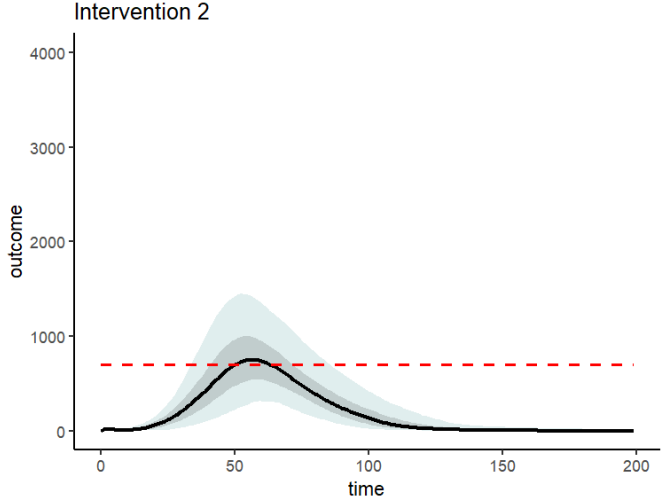
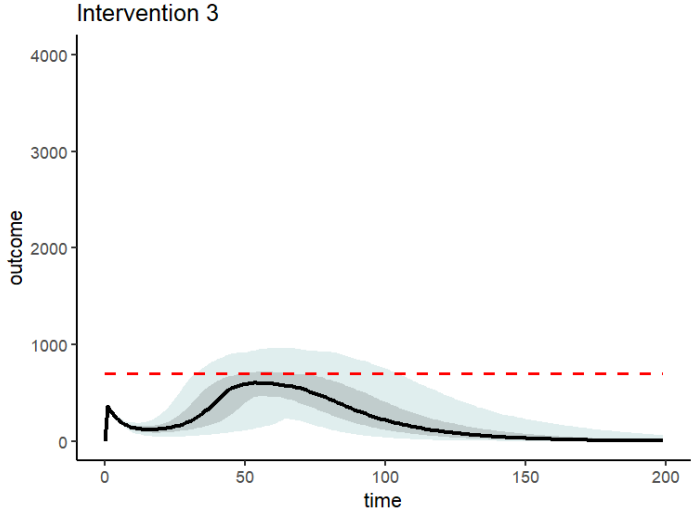
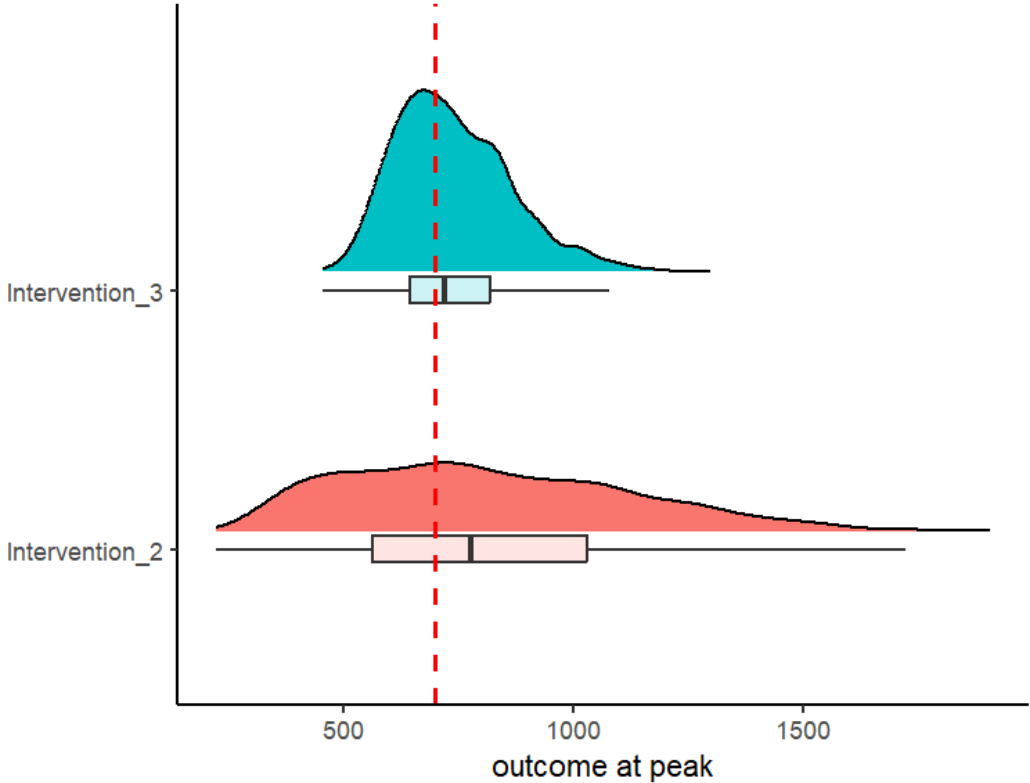
# Decision Uncertainty Toolkit Example Plots



# Decision Uncertainty Toolkit Example Plots



# Decision Uncertainty Toolkit Example Plots



# Decision Uncertainty Toolkit: Expected Risk

Quantitative risk measure

$$\text{Expected Risk} = \left[ \sum_{n=1}^N (\max(D, O) - D) \right] / N \quad \text{Expected Risk}_t = \left[ \sum_{t=t_{min}}^{t_{max}} \sum_{n=1}^N (\max(D_t, O_t) - D_t) \right] / N$$

D = decision threshold, O = observed outcome, N= #simulations

- Expected risk considers the magnitude and density of curves from a decision threshold (D)
- These values are relative compared to a baseline scenario, but are better interpreted as a percentage change from baseline as a quantity of risk

# Decision Uncertainty Toolkit: Expected Risk

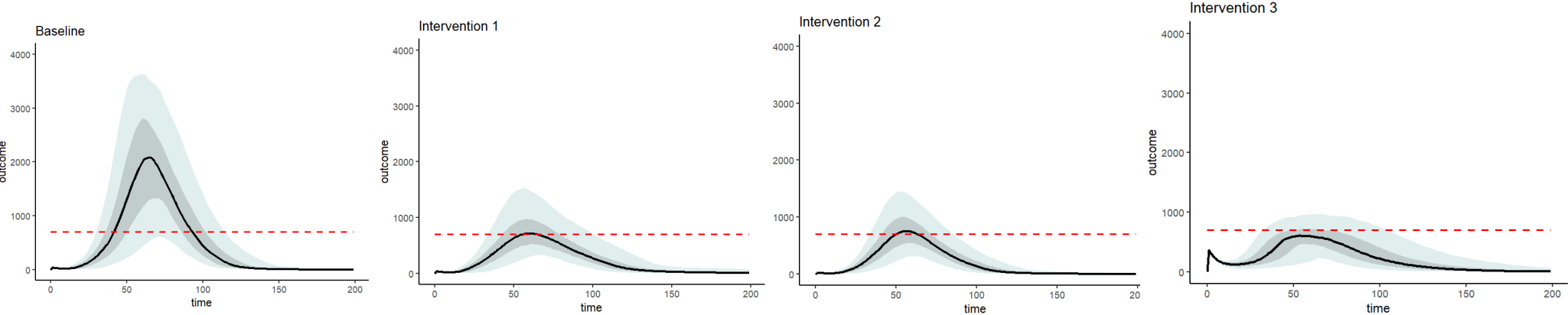
$$Expected Risk_t = \left[ \sum_{t=t_{min}}^{t_{max}} \sum_{n=1}^N (\max(D_t, O_t) - D_t) \right] / N$$

	Baseline	Intervention 1	Intervention 2	Intervention 3
Expected risk	47,661	4,777	4,035	1,374
Policy risk impact	-	-90%	-92%	-97%

- Time range: 0 to 199 days
- Relative comparison to baseline model (no intervention)
- Interpretation of expected risk is relative to baseline
- e.g., for Intervention 1 -  $(4777 - 47661)/47661 = -90\%$

# Decision Uncertainty Toolkit: Expected Risk

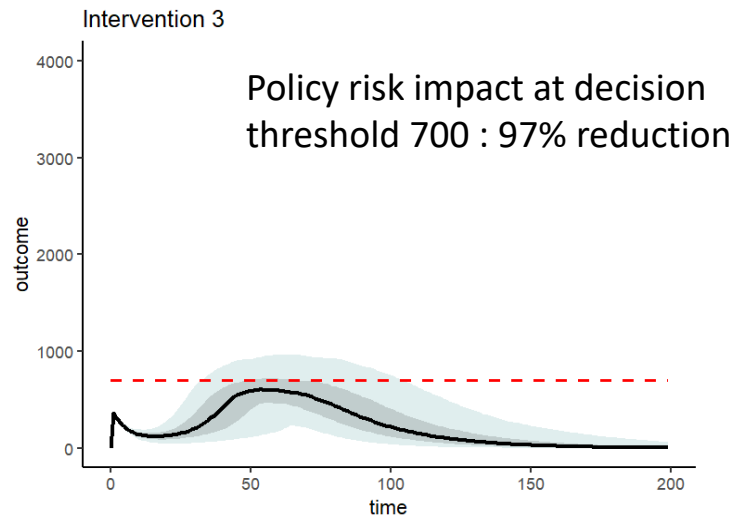
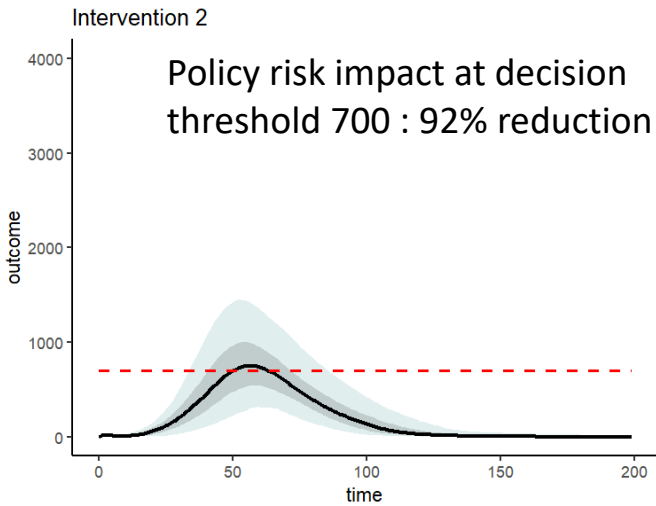
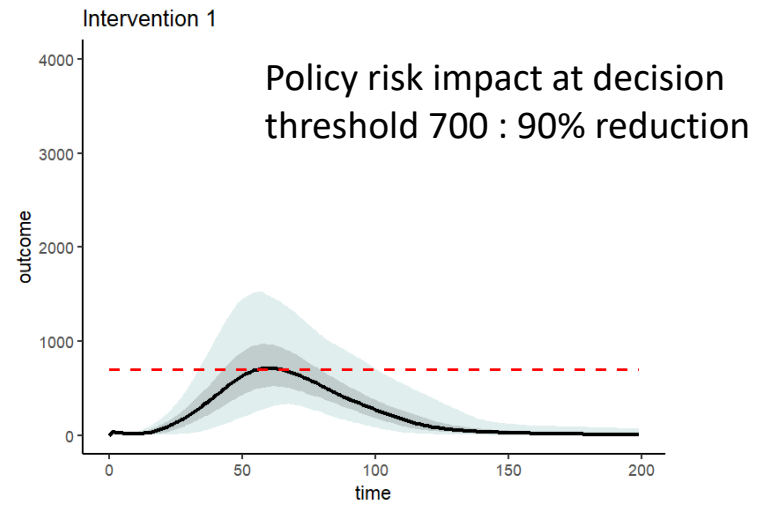
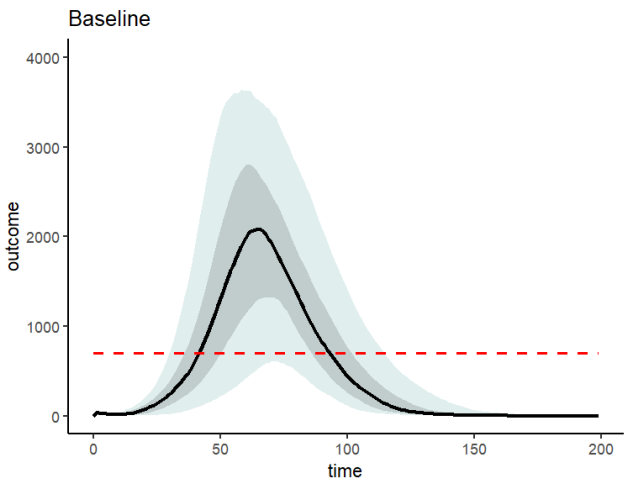
	Baseline	Intervention 1	Intervention 2	Intervention 3
Risk	47,661	4,777	4,035	1,374
Policy risk impact	-	-90%	-92%	-97%





# Decision Uncertainty Toolkit: Expected Risk

Decision Threshold = 700



# Next Steps

- Engagement with ID modelers:
  - Donation of scenario data samples to try with the decision uncertainty toolkit
  - Inputs on application to current modelling initiatives and descriptions/wording
  - Can provide a working version of decision uncertainty toolkit code for feedback. The results obtained could be helpful for us for discussions with decision makers ?
- Engagement with decision makers
  - Examine risk tolerance
  - Feedback on descriptions/wording and decision uncertainty risk measures and graphs i.e., what works, what could be better, what is needed?
- Dissemination
  - R bookdown to provide modelers the ability to read in simulated modelling runs for various scenarios and generate visuals and risk measures
  - Repository of descriptions, vignettes, and suggested communications for decision uncertainty
  - Manuscript

# Interested in Workshops?

- Please contact Nicole Oak at [noak@ihe.ca](mailto:noak@ihe.ca) if you are interested to participate in workshops by **January 5, 2024**. In the email, if you can provide us:
  - Contact information
  - Role: ID modeler, decision maker, and/or other
  - General availability in January 2024
- We will send out a doodle for dates and times that will maximize participation for the workshops
- Your feedback, insights, and suggestions will help complete this work

# Thank-you

[mvarughese@ihe.ca](mailto:mvarughese@ihe.ca)

[ekirwin@ihe.ca](mailto:ekirwin@ihe.ca)



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